



novobanco

1H 2026 RESULTS PRESENTATION

August 4th, 2026



GROUPE
BPCE

DISCLAIMER

This document may include some statements related to the novobanco group that do not constitute a statement of financial results or other historical information. These statements, which may include forward-looking statements, targets, objectives, forecasts, estimates, projections, expected cost savings, statements regarding possible future developments or results of operations, and any forward-looking statement that includes statements such as "believes", "expects", "aims or intends", "may" or similar expressions, constitute or may constitute forward-looking statements.

By their nature, forward-looking statements are inherently predictive, speculative, and involve risk and uncertainty. There are many factors that can lead to results and developments that differ materially from those expressed or implied in forward-looking statements. These factors include, but are not limited to, changes in economic conditions in countries where the novobanco group has operations, tax or other policies adopted by various governments or regulatory entities in Portugal and in other jurisdictions, levels of competition from other Banks or financial entities, and future exchange rates and interest rate levels.

novobanco expressly disclaims any obligation or commitment to make any forward-looking review included in this document to reflect any event or change in future circumstances occurring after the date hereof.

Unaudited financial information.

*Novo Banco, SA | Campus do novobanco | Av. Doutor Mário Soares - Edifício 1, Piso 1, Ala A, 2740-119 Porto Salvo | Portugal
Share Capital: 2 245 000 000 Euros represented by 500 000 000 shares
NIPC: 513 204 016 | LEI: 5493009W2E2YDCXY6S81*



Agenda

01 HIGHLIGHTS

02 FINANCIAL RESULTS 1H26

03 ANNEX

01

HIGHLIGHTS



novobanco

Sustainable business model fuels solid 1H26 results



Sustaining a strong credit origination (€3.4bn of which 30% green), driven by business momentum
Customer Credit (net) +5.9% YtD, including ~€0.3bn from the acquisition of Unibanco's business unit



Resilient franchise with **loyal customers** and a **deposit-driven balance sheet**
Overall market share increased to 9.4%, maintaining strong market share in corporate loans at 13.8%



Maintaining a **robust Top Line**, with Commercial Banking Income at €741mn (+0.5% YoY), supported by a **resilient NIM** of 2.51% and **stable fees** (€178mn), with payments management fees +5.4% YoY



A **streamlined cost base** driven by **simplification and process optimization** (CIR at 35.5% ex-one-offs) alongside improved asset quality and coverage ratios, with **net NPLs at low levels** (0.3%)



Resilient profitability, with Net Income reaching €367mn and RoTE of 17.1%, underpinned by a diversified business model, strong franchise and prudent risk management



Strong financial results underpin **organic capital generation (+112bps)**, highlighting a **capital-accretive model** driven by solid revenue growth, operational efficiency, and disciplined capital deployment

Loan Production

€3.4bn

+3% YoY

Customer Credit (net)

+5.9% YtD

to €31.9bn

Customer Deposits

+4.2% YtD

to €33.4bn

Loan to Deposit ratio

84.3%

2025: 83.9%

Fees and Commissions

flat YoY

to €178.1mn

Cost to Income

35.5% Ex-one offs¹

1H25: 35.4%

Cost of Risk

-11bps

1H25: -3bps

Net NPL Ratio

0.3%

Gross NPL ratio stable at 2.8%

Net Income

€367mn

-16% YoY

Tangible Book Value

+16% YoY

to €4,711mn

RoTE

17.1%

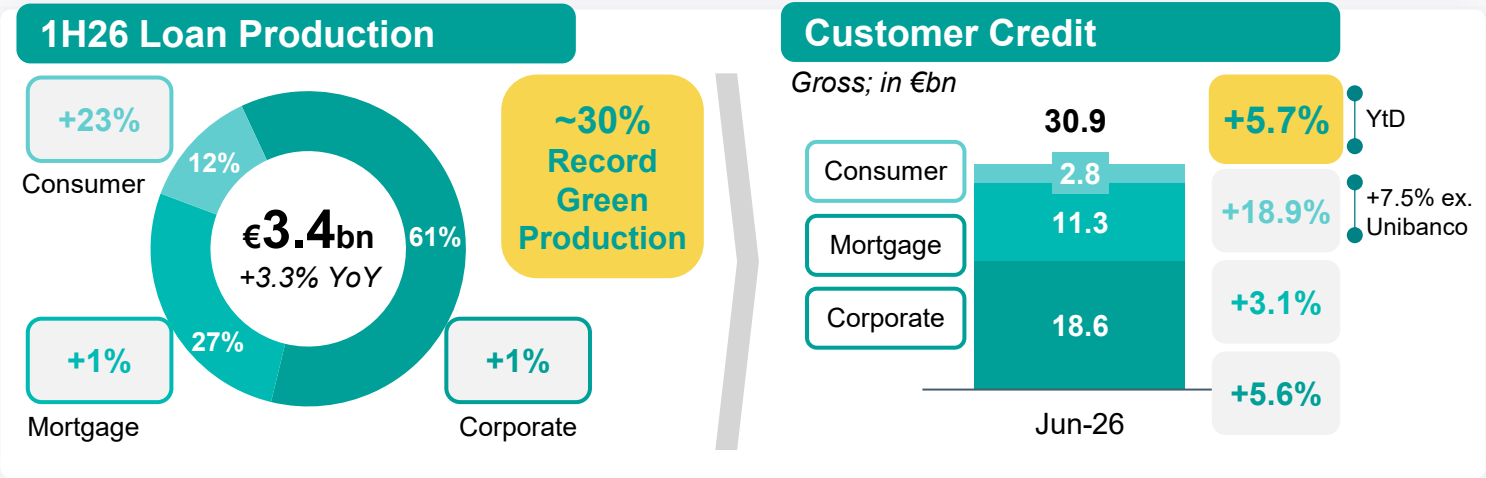
2025: 21.6%

CET1

19.2%²

2025: 17.4%

The delivery of our strategy is resulting in continuous momentum



Portugal's Best Bank for **SMEs** recognising the strong commitment to supporting the growth and ambitions of Portuguese businesses.

MELHOR BANCO PARA AS PME

Ser o nº1 para as PME é pôr as PME em 1º lugar

Retail

Digital sales represent **c.66%** of total sales, up from 52% in 2025

93.5% Personal loan CSAT remaining high (+0.6pp YoY)

Automated consumer credit decision representing 40% of online loan origination

Key market share gains YTD¹

Deposits

>

9.4%

+0.1pp YTD

Medium Corporate Loans

>

18.4%

+0.2pp YtD

Overall Market Share

>

9.4%

+0.1pp YtD

Corporate

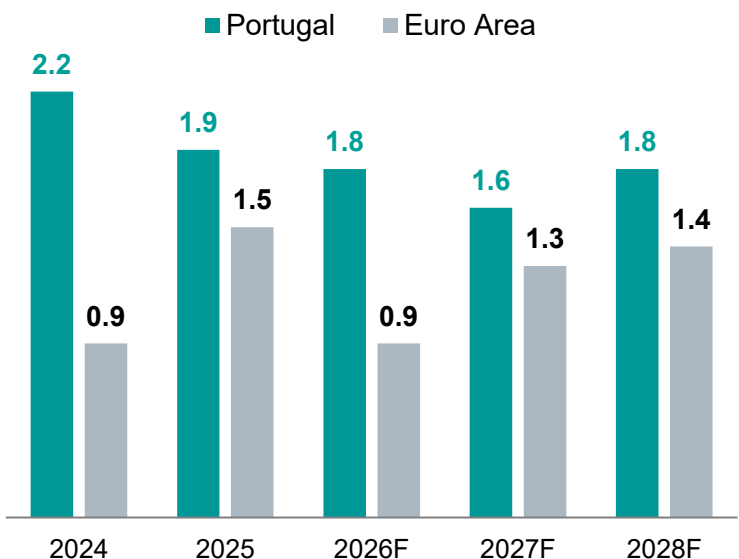
96.5% CSAT² (+0.8pp YoY)
Medium Corporate; 56.3 NPS (+8pp YoY; internal)

16.3% Factoring market share
Leading position with +17% YoY growth in Clients

19.0% Trade Finance market share
+0.2pp YtD

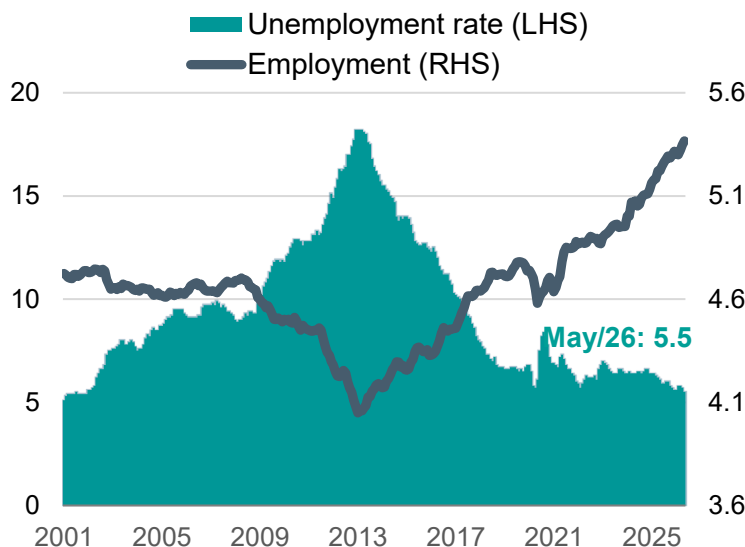
Sustained Portuguese growth above the EA average

Annual GDP growth (%)



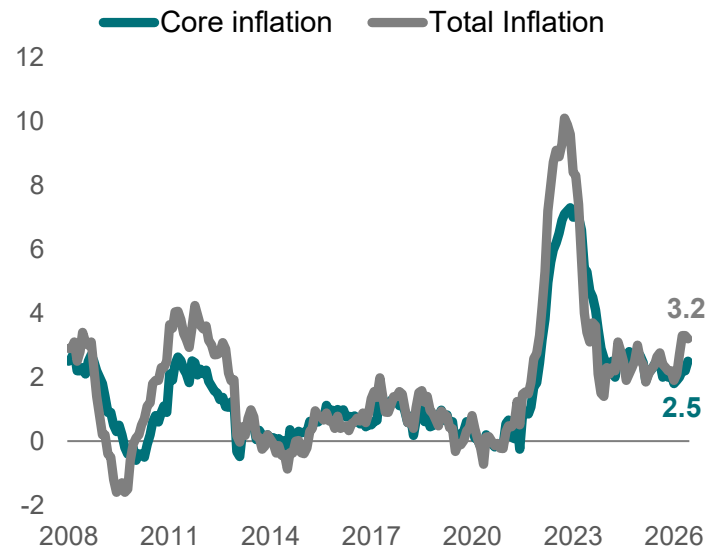
Sustained GDP growth above the Euro Area average, with strong investment growth (NextGen EU, FDI), thriving tourism activity, supportive financing conditions, and solid growth in both household income and private consumption.

Monthly unemployment rate (% labour force) and employment (million)



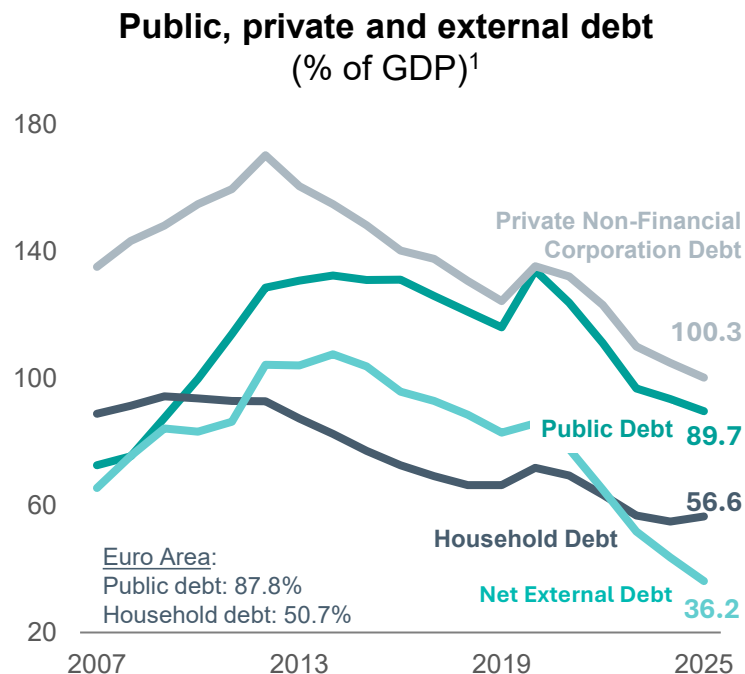
Low unemployment and sustained job growth. A structural shift in the labour force composition, with a higher share of employment in higher value-added services, is supporting productivity growth.

Inflation rate, CPI (% YoY)

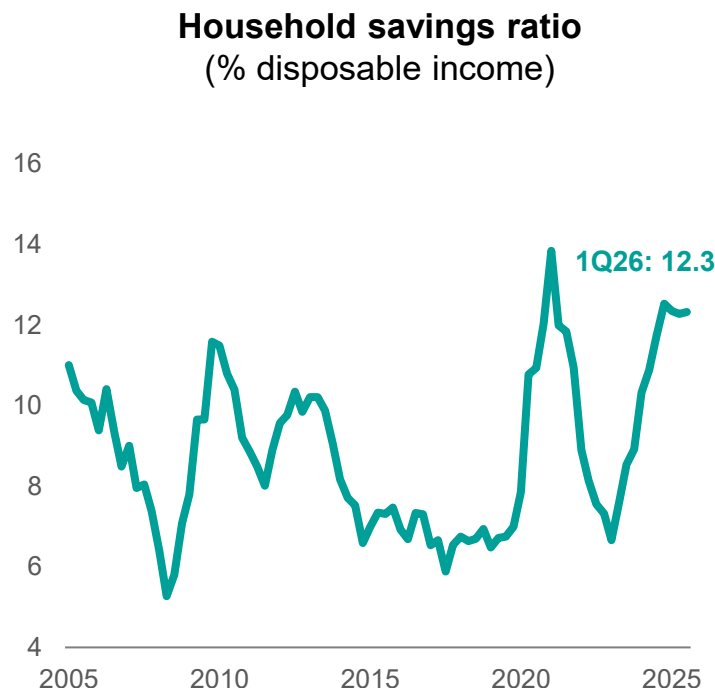


Inflation has increased with higher energy prices. It remains broadly aligned with the EA average. Lower than average exposure to the Iran war effects, with high reliance on hydro, wind and solar vs. LNG. Oil and gas imports mainly from Brazil, Nigeria, Algeria and the US.

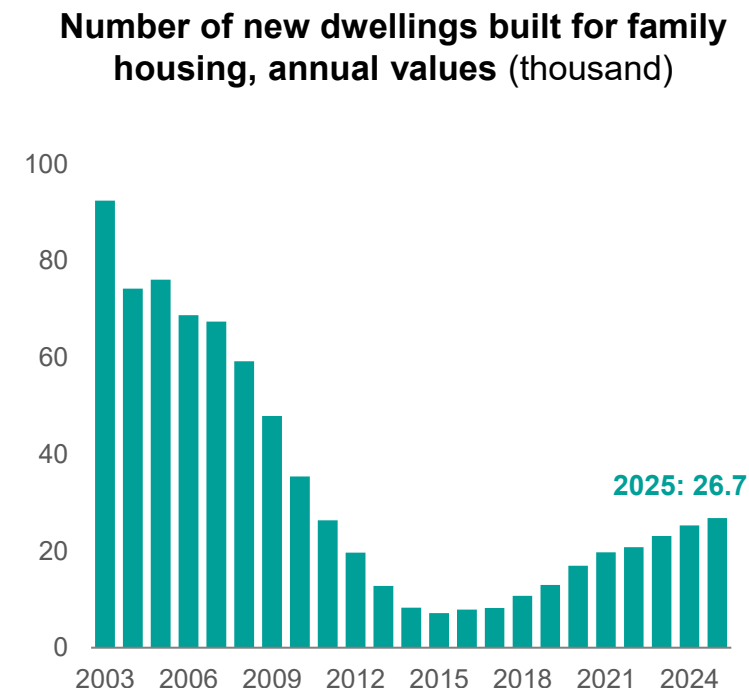
Strong fundamentals driving growth sustainability and resilience



Budget and external account surpluses (0.7% and 2.5% of GDP in 2025) have led to **declines in public and net external debt ratios**. Households and firms have deleveraged. The economy is in a better position to face the current energy shock.



Strong income growth, given robust labour market and supportive fiscal and monetary policies, has pushed the **household savings rate well above its long-term average**. This should act as a buffer in the face of higher energy prices.



Strong house price growth (17.8% YoY in Q12026) is explained by robust external demand, buoyant tourism, and supply shortages. These shortages, alongside significant latent domestic demand, should prevent a sharp fall in prices.

02

FINANCIAL RESULTS 1H26



INCOME STATEMENT

Solid top-line performance

NII down on lower interest rates although recording a resilient NIM and stable deposit mix

Momentum in franchise and commercial initiatives driving fee growth

A leading cost to income ratio, underpinned by a disciplined cost base

BALANCE SHEET

Solid top-line performance

	Income Statement (€mn)	1H25	1H26	▲ YoY €mn	▲ YoY %
1	Net Interest Income	558.8	563.3	+4.5	0.8%
2	+ Fees and Commissions	179.0	178.1	(0.9)	-0.5%
	= Commercial Banking Income	737.8	741.4	+3.6	0.5%
	+ Capital Markets Results	3.0	2.7	(0.3)	-10.8%
	+ Other Operating Results	57.5	14.6	(42.9)	-74.6%
	= Banking Income	798.3	758.7	(39.6)	-5.0%
3	- Operating Costs	261.2	292.0	+30.8	11.8%
	= Net Operating Income	537.2	466.7	(70.5)	-13.1%
	- Net Impairments & Provisions	11.1	-14.1	(25.3)	n.m.
	... of which Credit & Securities	-5.2	-17.4	(12.1)	n.m.
	... of which Other	16.4	3.2	(13.2)	-80.5%
	= Income Before Tax	526.0	480.9	(45.2)	-8.6%
	- Corporate Income Tax	61.8	85.1	+23.4	37.8%
	- Special Tax on Banks	26.9	26.4	(0.4)	-1.7%
	= Income after Taxes	437.4	369.3	(68.1)	-15.6%
	- Non-Controlling Interests	2.5	2.0	(0.5)	-18.3%
	= Net Income for the period	434.9	367.2	(67.6)	-15.6%

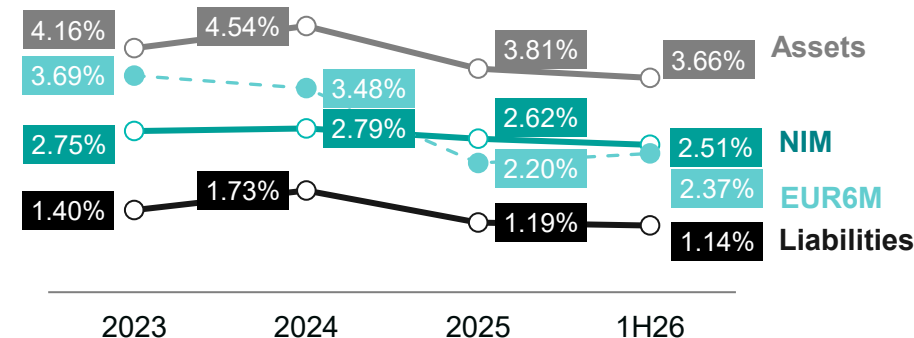
- **Net Interest Income (NII) increased by 0.8% YoY**, supported by **8.0% YoY increase in average Customer Credit** and a proactive Net Interest Margin (NIM) hedging strategy (1H26: 2.51%; 1H25: 2.73%), offsetting the impact of lower customer credit yields.
- **Fee income remained broadly stable at €178.1mn (-0.5% YoY)**, with growth in payments management fees (+5.4% YoY) offset by lower YoY commissions on loans, guarantees and similar products (-11.3% YoY).
- **Commercial Banking Income of €741.4mn** (1H25: €737.8mn; +0.5% YoY), backed by higher Net Interest Income (+0.8% YoY).
- **Commercial Cost-to-Income ratio of 39.4% (1H25: 35.4%)**, reflecting one-off costs associated with the sale transaction. **Operating Costs totalled €292.0mn (+11.8% YoY)**; excluding transaction-related one-offs, the Cost-to-Income ratio stood at **35.5%, broadly stable YoY**.
- **Cost of Risk of -11bps in 1H26** (1H25: -3bps), reflecting the continued strengthening of novobanco's asset quality and conservative underwriting approach.
- **Net income of €367.2mn** (1H25: €434.9mn; -15.6% YoY), with the decrease mainly driven by one-off costs associated with the **sale transaction and a higher implicit tax rate**.
- **RoTE of 17.1%** and a CET1 ratio of 19.2%. **Tangible Book Value reached €4,711mn** (+15.8% YoY).

1 NII down on lower interest rates although recording a resilient NIM and stable deposit mix

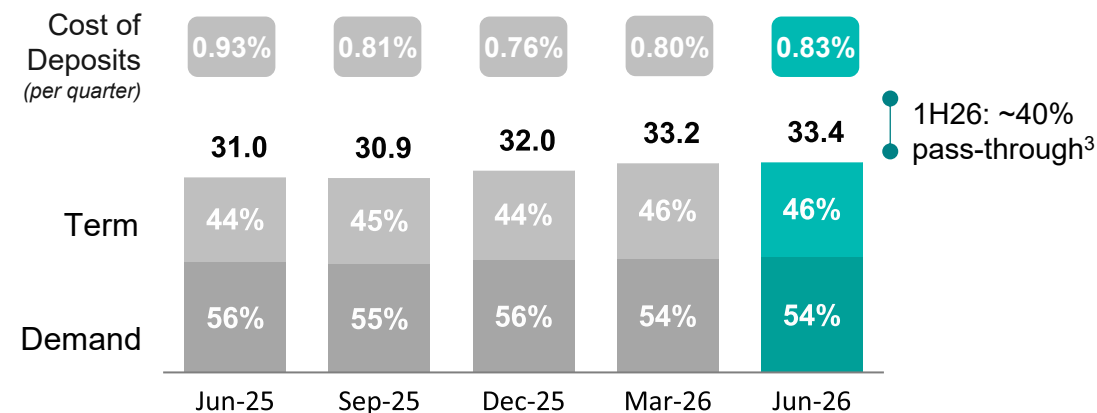
Net Interest Income (NII) & Net Interest Margin (NIM)

€mn; %	Jun-25			Jun-26		
	Avg. Balance	Avg. Rate	Income/ Costs	Avg. Balance	Avg. Rate	Income/ Costs
Customer Credit	29,265	4.32%	635	31,609	3.81%	606
Mortgage loans ¹	10,241	3.72%	192	11,013	3.11%	172
Consumer loans and Others	2,025	6.64%	68	2,561	6.47%	83
Corporate credit	16,999	4.40%	376	18,034	3.86%	350
Money Market Placements	2,296	2.37%	27	3,835	1.86%	36
Securities and Other Assets	9,141	3.35%	154	9,141	3.87%	178
Interest Earning Assets & Other	40,702	3.99%	817	44,585	3.66%	820
Customer Deposits	30,449	1.00%	153	32,751	0.82%	135
Money Market Funding	1,542	2.06%	16	3,035	1.75%	27
Debt Issued	3,835	4.63%	89	4,300	4.34%	94
Other Non-Interest Bearing Liabilities	4,876	-	0	4,499	-	0
Interest Bearing Liabilities & Other	40,702	1.26%	259	44,585	1.14%	255
NIM / NII²		2.73%	559		2.51%	563
Euribor 6M - Average		2.31%			2.37%	

Net Interest Margin (%)

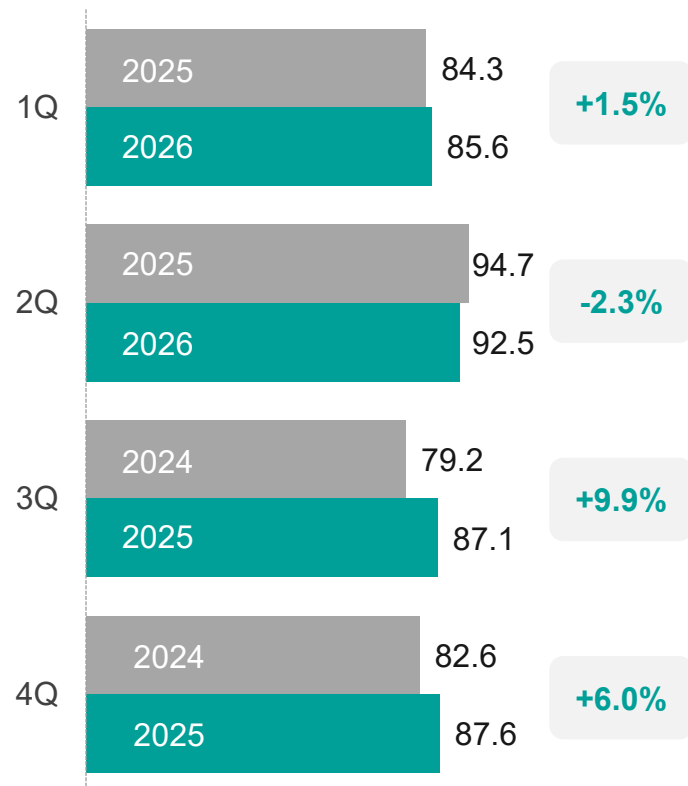


Customer Deposits⁴ (€bn; %)

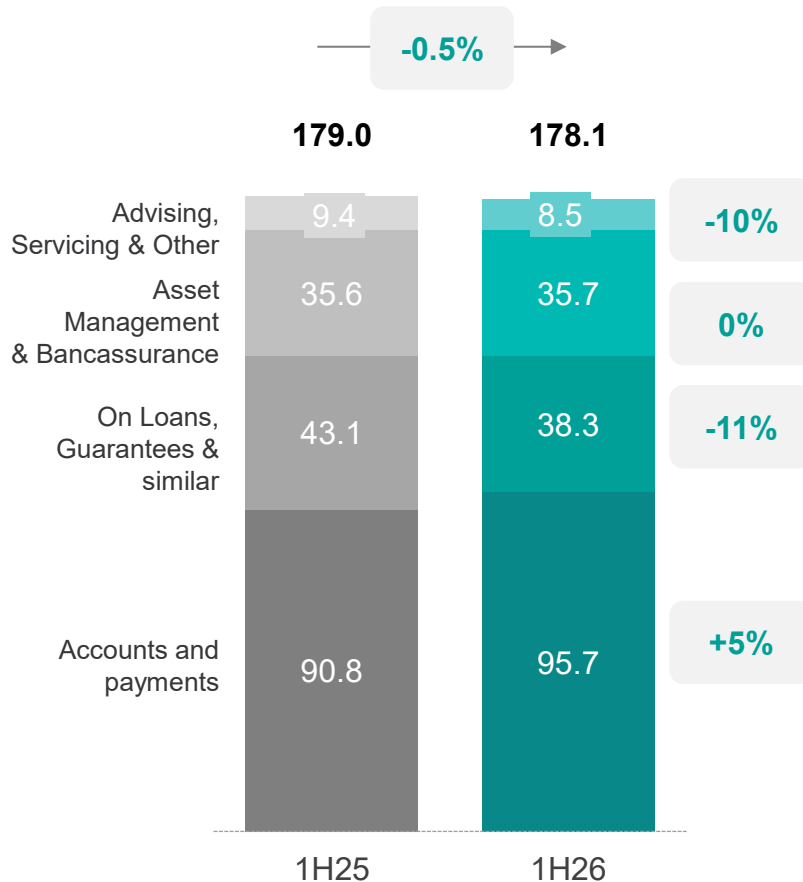


2 Momentum in franchise and commercial initiatives driving fee growth

Quarterly fees evolution (€mn)



Fees evolution per type (€mn)



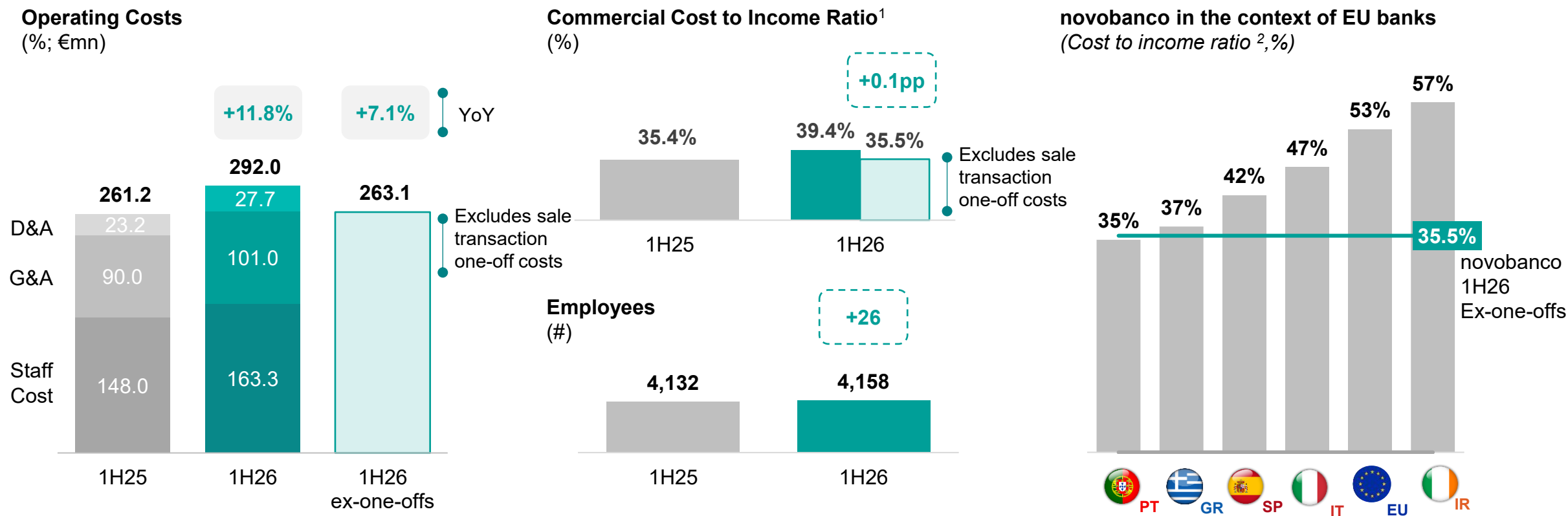
• **Accounts and Payments** (+€4.9mn; +5% YoY) sustained growth driven by strong performance and benefitting from:

- ✓ strength of novobanco's franchise with client base growing
- ✓ higher volume of transactions
- ✓ new pricing implemented
- ✓ POS usage

• **Commissions on Loans, Guarantees and similar** (-€4.9mn; -11% YoY) reflecting an adjustment in the mix of services used by customers.

• **Asset Management & Bancassurance fees** (flat YoY) with AuM at €10.7bn¹ (+9% YoY)

3 A leading cost to income ratio, underpinned by a disciplined cost base



Efficient operations, with continuous investment in people, culture and simplification processes, driving a best-in-class C/I ratio

02

FINANCIAL RESULTS 1H26

INCOME STATEMENT



BALANCE SHEET

Simple balance sheet reflecting novobanco's focused business model

Novobanco's diverse lending solutions across segments

Solid deposit growth bolstering liquidity

Continued positive performance on risk management and asset quality

Strong Capital position with solid capital generation

Simple balance sheet reflecting novobanco's focused business model

Balance Sheet (€mn)

	Assets	Jun-25	Dec-25	Jun-26	▲ YtD	
					€mn	%
A	Loans and advances to Banks	2,950	4,493	3,593	(900)	-20.0%
	Customer credit (net)	29,349	30,105	31,891	1,786	5.9%
	ALM Portfolio	8,449	8,537	9,261	724	8.5%
	Current and deferred tax assets	815	818	769	(50)	-6.1%
	Real estate	277	273	273	(0)	0.0%
	Non-current assets held for sale	31	33	33	1	2.2%
	Other assets	2,395	2,188	2,167	(20)	-0.9%
	Total Assets	44,267	46,446	47,987	1,540	3.3%
	Liabilities & Equity	Jun-25	Dec-25	Jun-26	▲ YtD	
					€mn	%
B	Customer deposits	30,987	32,024	33,369	1,345	4.2%
	Due to central banks and Banks	1,669	3,029	3,068	39	1.3%
	Debt securities	4,477	4,400	4,366	(33)	-0.8%
	Non-current liabilities held for sale	12	12	7	(5)	-39.9%
	Other liabilities	2,897	2,364	2,254	(110)	-4.6%
	Total Liabilities	40,042	41,830	43,065	1,236	3.0%
C	Equity	4,224	4,617	4,922	305	6.6%
	Total Liabilities and Equity	44,267	46,446	47,987	1,540	3.3%

Assets

- **Net customer credit¹ growing by 5.9% YtD** (to €31.9bn), from strong business momentum and including €0.3bn from the acquisition Unibanco's business unit (credit cards).
- Net customer credit represents c.66% of novobanco's total assets with origination in period increasing by 3% YoY (to €3.4bn)
- The ALM portfolio increased by €0.7bn (to €9.3bn), reflecting greater exposure to the sovereign debt portfolio.
- **Loan market share of 9.9%²**

Liabilities

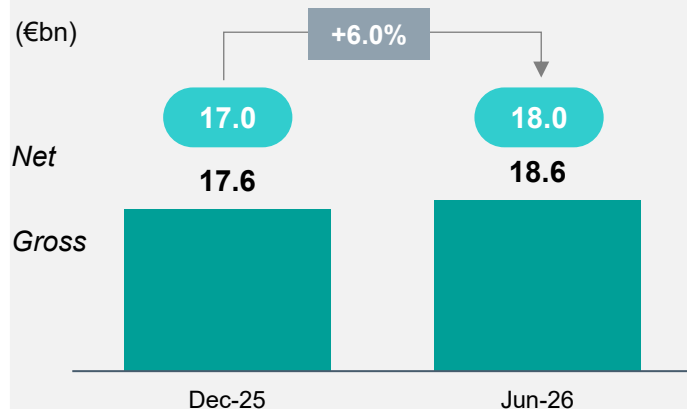
- Total customer funds (including off-balance sheet funds) increased to €48.8bn (+3.8% YtD), with **deposits growing to €33.4bn (+4.2% YtD)**, reaching a 9.4%² deposit market share (+0.1pp YtD).

Capital & Liquidity

- **Tangible book value of €4,711mn (+15.8% YoY).**
- **Strong liquidity position: LtD at 84.3%** (2025: 83.9%), **LCR of 146%** (2025: 160%) and **NSFR of 117%** (2025: 118%), as well as a liquidity buffer of €15.6bn (-€1.8bn YtD).

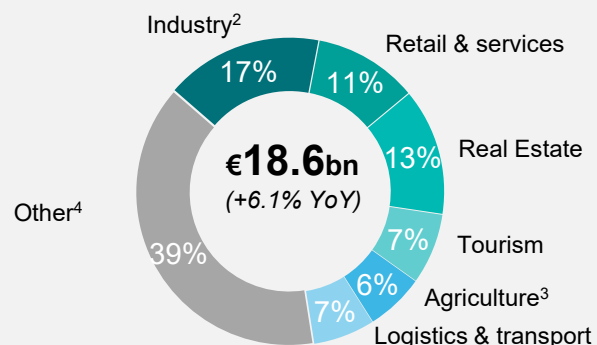
A Novobanco's diverse lending solutions across segments

Corporate credit¹

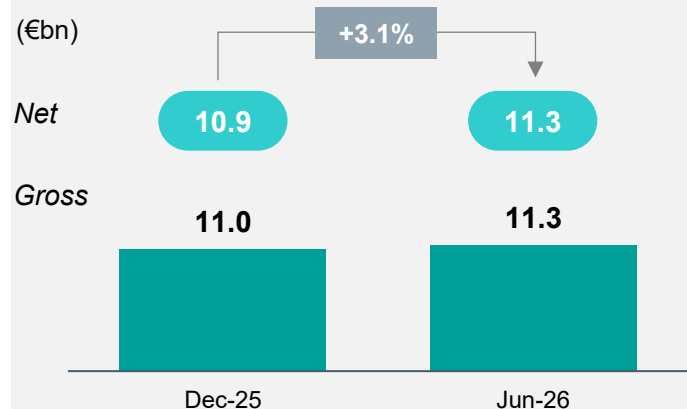


€2.1bn origination in 1H26
(vs. €2.0bn in 1H25)

KEY STRATEGIC SECTORS ~61%⁴

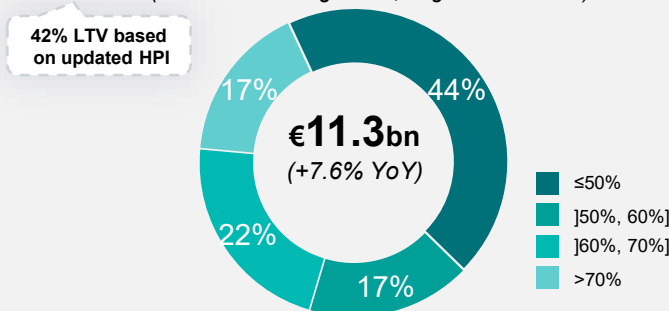


Mortgage loan book

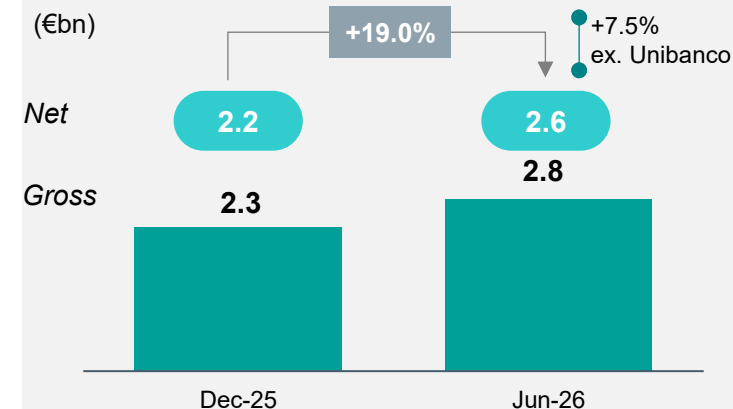


€0.9bn origination in 1H26 (vs. €0.9bn in 1H25)
whilst maintaining a **prudent underwriting**

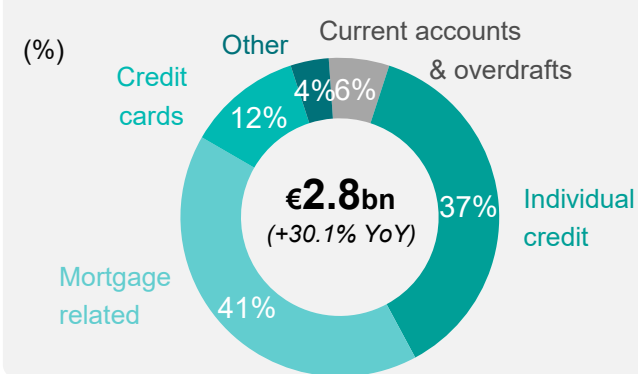
~53% LTV mortgage portfolio (LTV bucket at origination, % gross loan book)



Personal loan business

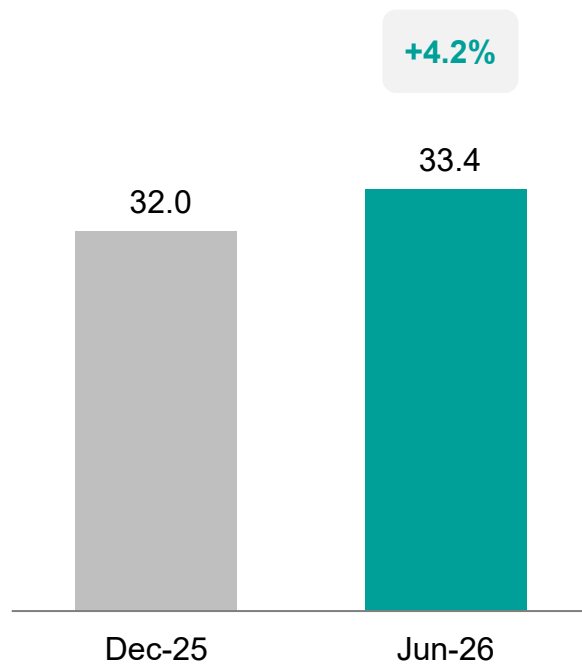


€0.4bn origination in 1H26,
whilst retaining **strong asset quality and high collaterals**

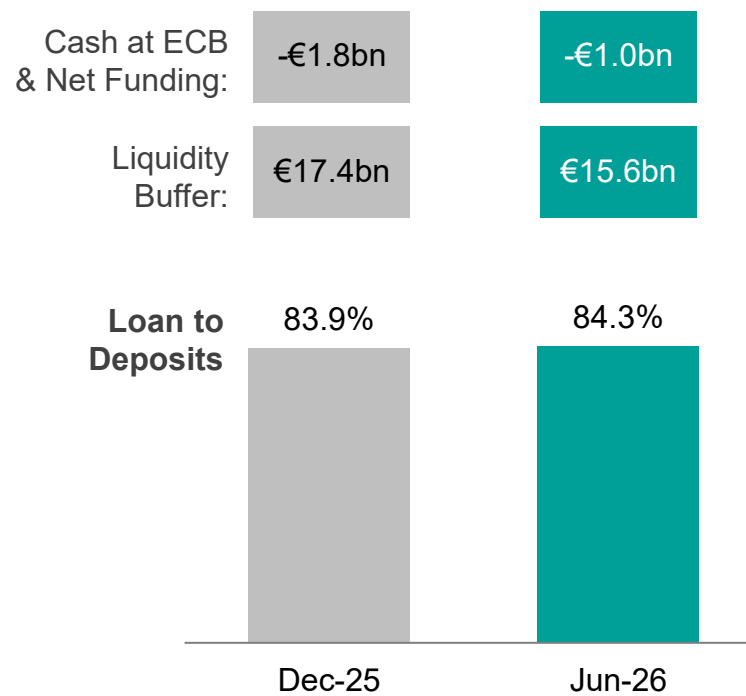


B Solid deposit growth bolstering liquidity

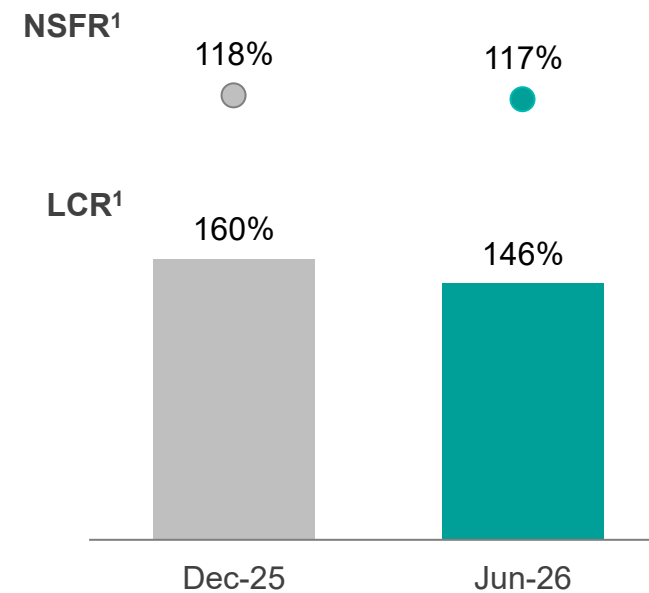
Customer Deposits (€bn)



Liquidity Indicators & LtD (%)



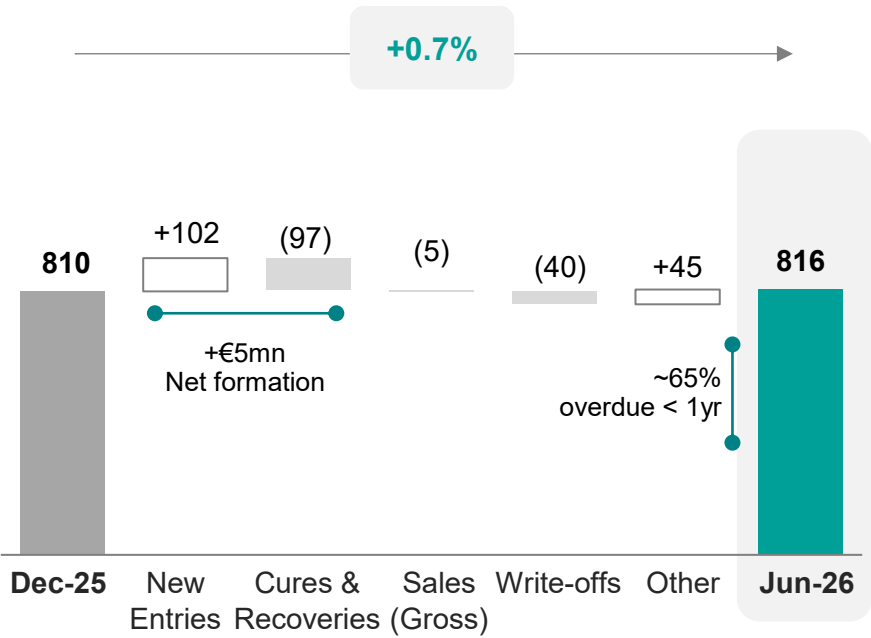
Liquidity Ratios (%)



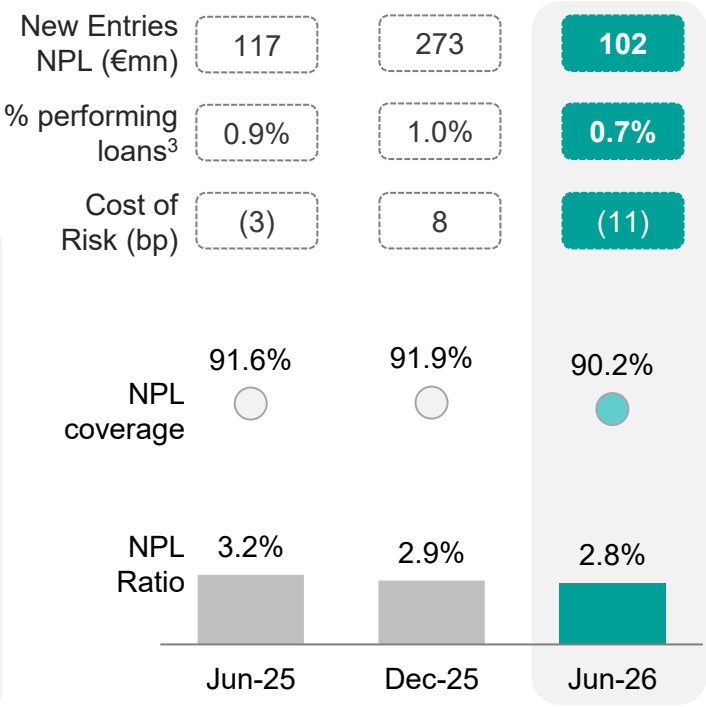
Comfortable liquidity position backed by the momentum of the commercial area

A Continued positive performance on risk management and asset quality

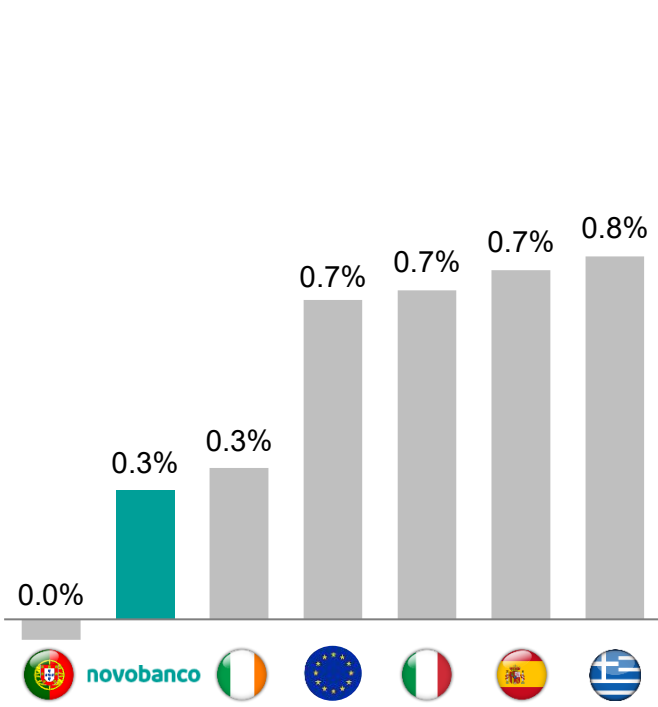
Non-performing Loans
(%; €mn; Gross NPL)



NPL ratio & Coverage¹ (%)



Net NPL ratio vs Peers² (%)

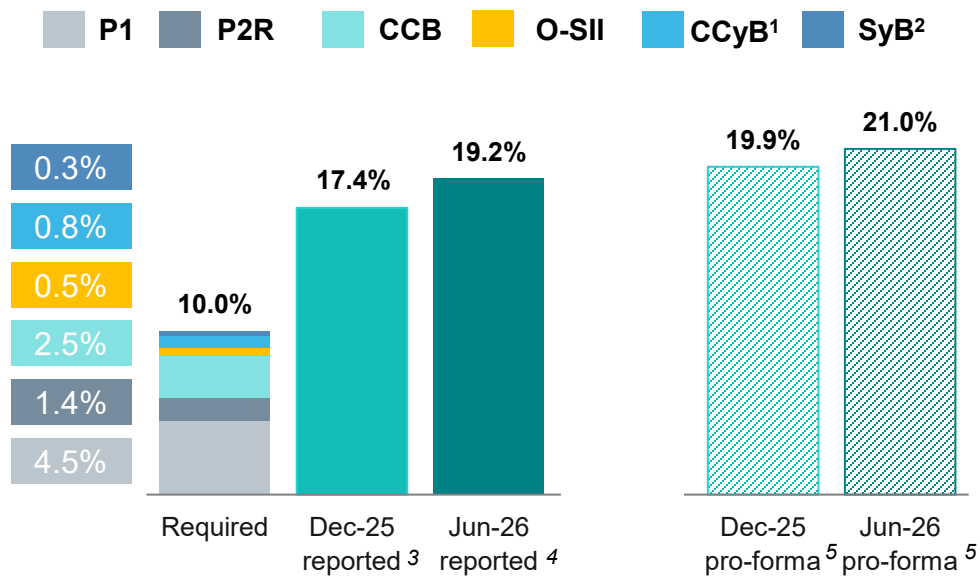


New entries of NPLs at benign levels, with net NPL formation at +€5mn

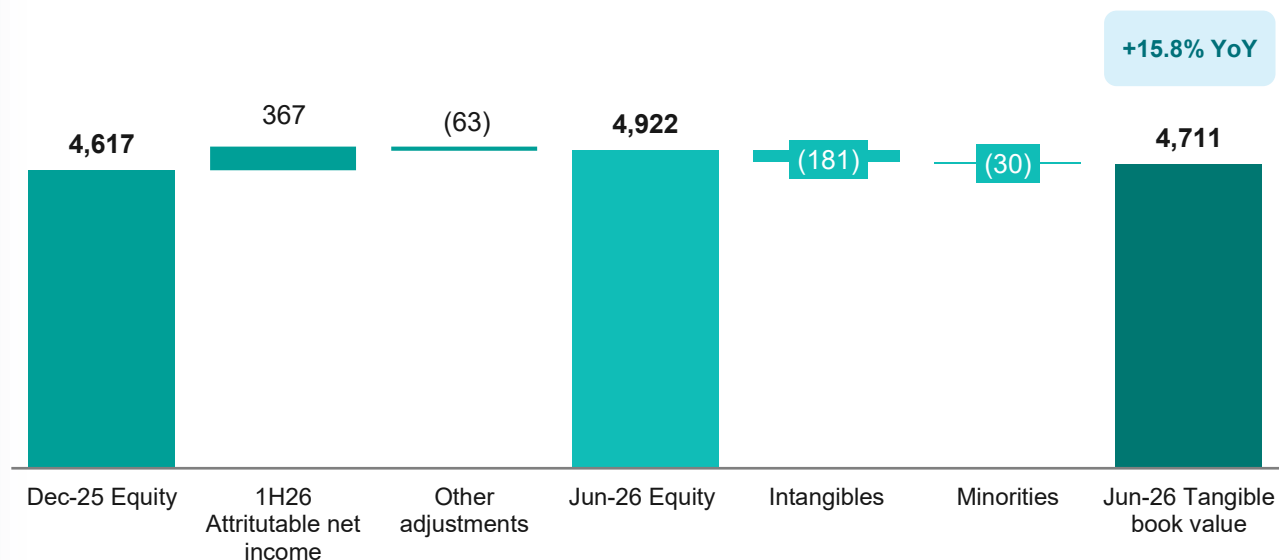
(1) Average performing loans; (2) Calculated as gross NPLs (gross carrying amounts, other than trading exposures) minus accumulated loans loss provisions on entire loan portfolio as reported by ECB. Country-level figures as December 2025 given latest available provisional values, except for Ireland, that was estimated using 3Q25 coverage ratio. novobanco as of June 2026; (3) Ratio between new entries of NPLs and performing loans, annualised

B Strong Capital position with solid capital generation (+112bps)

CET 1 (%)



Tangible book value (Jun-26, €mn)



Capital accretive business with Tangible book value increasing by 15.8% YoY

03

Annex



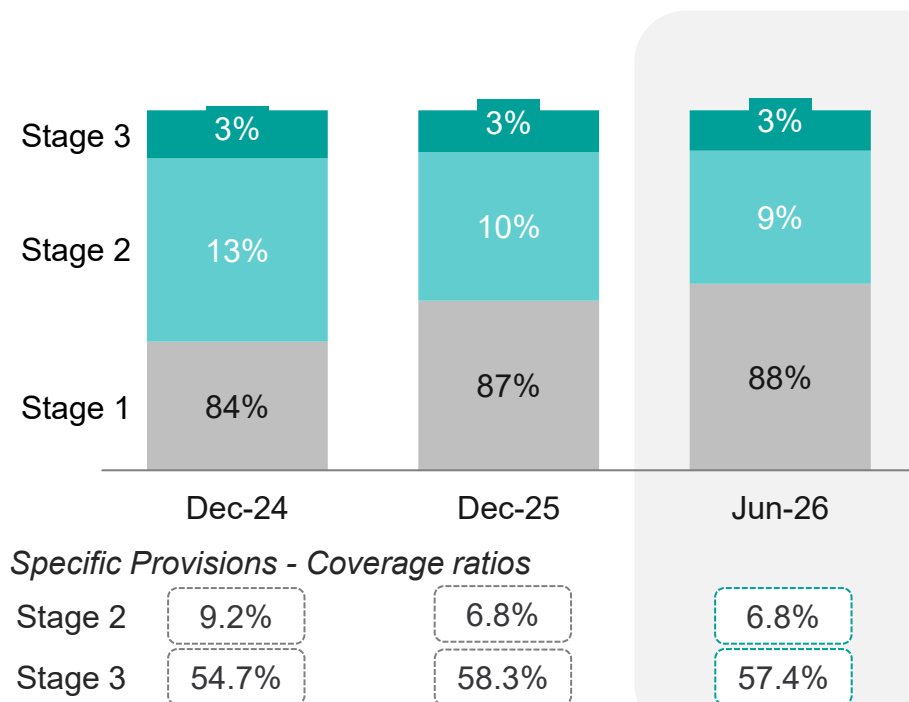
Balance Sheet

(€k)	Dec-25	Jun-26
Cash, cash balances at central Banks and other demand deposits	2,169,209	1,415,302
Financial assets held for trading	206,024	512,685
Financial assets mandatorily at fair value through profit or loss	225,426	228,400
Financial assets at fair value through profit or loss, or through other comprehensive income	3,621,033	3,362,703
Financial assets at amortised cost	37,347,223	39,643,226
Debt securities	7,920,427	8,981,746
Loans and advances to credit institutions	2,324,006	2,177,798
Loans and advances to customers	27,102,790	28,483,683
Derivatives – Hedge accounting	617,528	491,164
Fair value changes to the hedged items in portfolio hedge of interest rate risk	(74,013)	(69,020)
Investments in subsidiaries, joint ventures and associates	67,822	63,607
Tangible assets	672,990	658,350
Tangible fixed assets	417,302	401,907
Investment properties	255,688	256,443
Intangible assets	161,484	180,810
Tax assets	818,158	768,606
Current tax assets	7,959	7,896
Deferred tax assets	810,200	760,709
Other assets	581,017	697,698
Non-current assets and disposal groups classified as held for sale	32,546	33,274
Total Assets	46,446,445	47,986,805

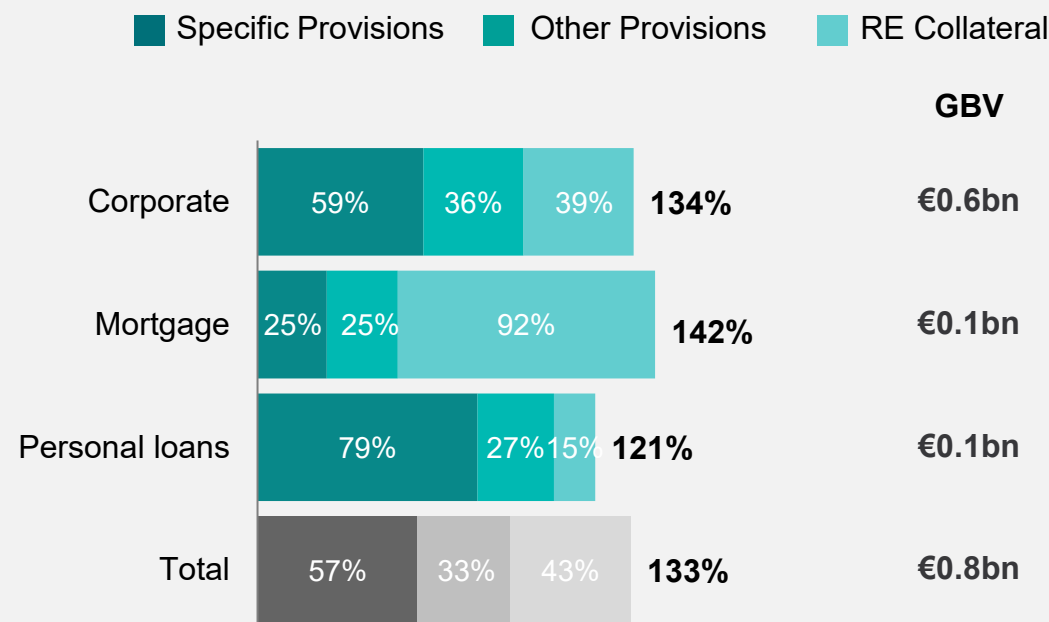
	Dec-25	Jun-26
Financial liabilities held for trading	64,595	55,792
Financial liabilities measured at amortised cost	40,262,839	41,867,455
Due to Banks	3,029,353	3,068,172
Due to customers	32,310,857	33,800,625
Debt securities issued and subordinated debt and liabilities associated with transferred assets	4,399,774	4,366,459
Other financial liabilities	522,854	632,200
Derivatives – Hedge accounting	151,791	152,332
Fair value changes of the hedged items in portfolio hedge of interest rate risk	20,822	765
Provisions	532,208	348,100
Tax liabilities	15,739	22,087
Current tax liabilities	15,739	22,087
Deferred tax liabilities	0	0
Other liabilities	769,230	611,277
Liabilities included in disposal groups classified as held for sale	12,416	7,462
Total Liabilities	41,829,639	43,065,271
Capital	2,245,000	2,245,000
Other comprehensive income – accumulated	(1,031,801)	(1,093,763)
Retained earnings	13,814	13,814
Other reserves	2,532,235	3,359,236
Profit or loss attributable to parent company shareholders	828,085	367,247
Minority interests (Non-controlling interests)	29,473	29,999
Total Equity	4,616,807	4,921,534
Total Liabilities and Equity	46,446,445	47,986,805

Solid stage 3 coverage ratio

Loan Portfolio by Stages

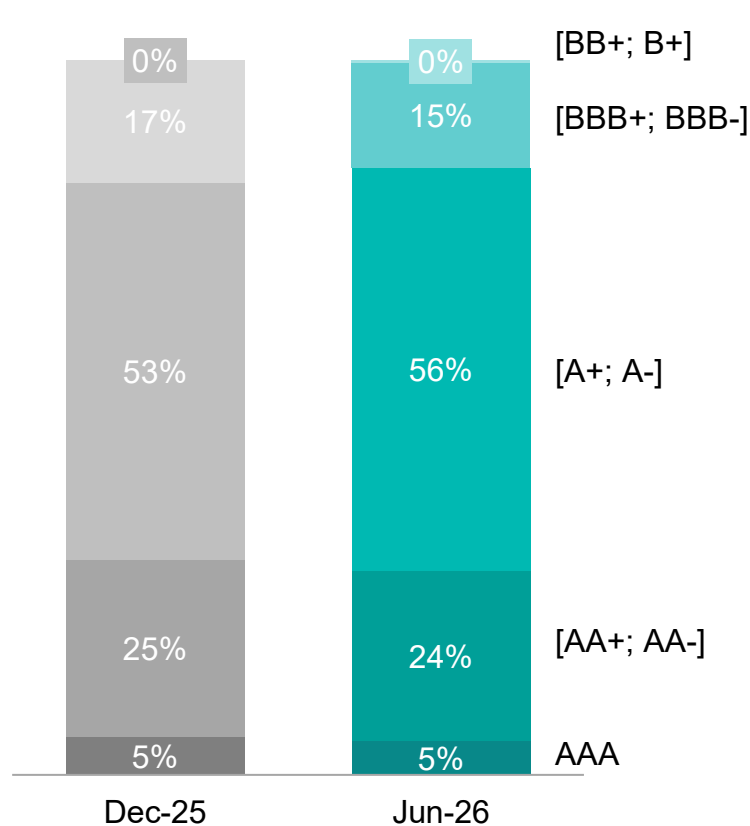
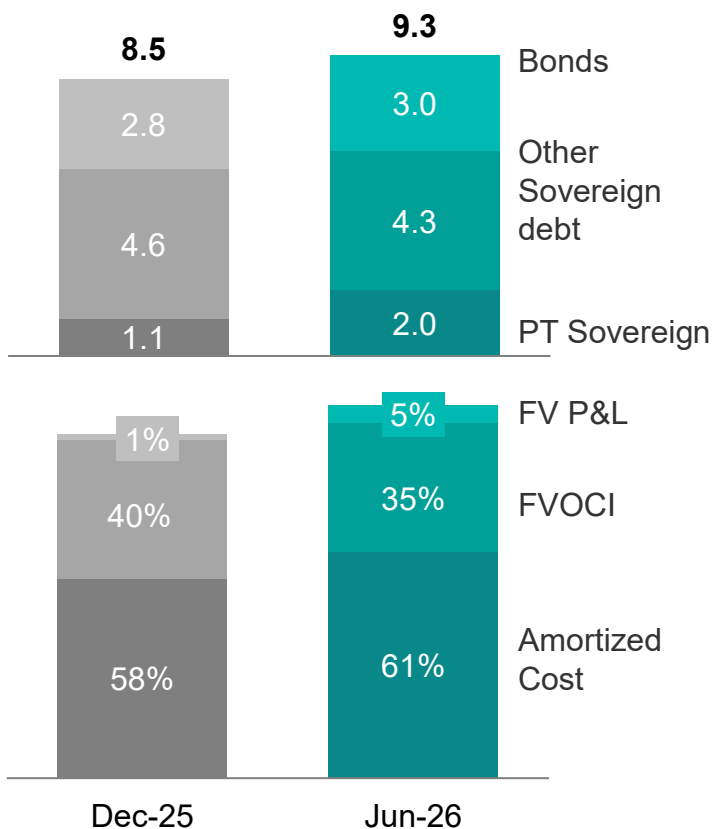


Stage 3: Coverage by type¹



Securities - ALM Portfolio - an investment grade portfolio

ALM Portfolio (€bn)



	Total	vs Dec/25
Amount (€bn)	9.3	+0.7
Duration ¹ (years)	3.8	-0.1
Yield ¹ (%)	3.0	(0.1pp)

	Jun/26
Unrealised MtM losses ² (€mn)	73
ALM Portfolio/ Total Assets (%)	19
ALM Portfolio/ Total Equity (x)	1.9

Bonds outstanding

€mn; Jun-26

Description	ISIN	Currency	Outstanding Notional Value	Issue Date	Book Value ¹	Maturity
Covered						
NOVBNC 3.25% 01/03/27	PTNOBFOM0009	EUR	500	Mar-24	506	Mar-27
NOVBNC 2.75% 04/02/30	PTNOBOOM0008	EUR	500	Jan-25	498	Feb-30
NOVBNC 2.5% 20/05/29	PTNOBPOM0007	EUR	500	May-25	493	May-29
Senior						
NOVBNC 4.25% 08/03/28	PTNOBIOM0006	EUR	500	Mar-24	508	Mar-28
NOVBNC 3.5% 09/03/29	PTNOBMOM0000	EUR	500	Sep-24	505	Mar-29
NOVBNC 3.375% 01/22/31	PTNOBNOM0009	EUR	500	Jan-25	500	Jan-31
Subordinated						
NOVBNC 9.875% 01/12/33	PTNOBLOM0001	EUR	500	Jun-23	527	Dec-33
Total 2043 Bonds						
BES Luxembourg 3.5% 02/01/43	XS0869315241	EUR	64	Jan-13	45	Jan-43
BES Luxembourg 3.5% 23/01/43	XS0877741479	EUR	131	Jan-13	101	Jan-43
BES Luxembourg 3.5% 19/02/2043	XS0888530911	EUR	97	Feb-13	66	Feb-43
BES Luxembourg 3.5% 18/03/2043	XS0897950878	EUR	70	Mar-13	49	Mar-43
Total Zero Coupons (ex EMTN 57)						
BES Luxembourg ZC	XS0972653132	EUR	185	Oct-13	44	Oct-48
Banco Esp San Lux ZC 12/02/49	XS1031115014	EUR	245	Feb-14	55	Feb-49
Banco Esp San Lux ZC 19/02/49	XS1034421419	EUR	69	Feb-14	15	Feb-49
Banco Esp San Lux ZC 27/02/51	XS1038896426	EUR	108	Feb-14	21	Feb-51
BES Luxembourg ZC 06/03/2051	XS1042343308	EUR	76	Mar-14	15	Mar-51
BES Luxembourg ZC 03/04/48	XS1053939978	EUR	220	Apr-14	51	Apr-48
BES Luxembourg ZC 09/04/52	XS1055501974	EUR	264	Apr-14	49	Apr-52
BES Luxembourg ZC 16/04/46	XS1058257905	EUR	37	Apr-14	10	Apr-46
EMTN 57	XS0439764191	EUR	8	Jul-09	3	Jul-44

Capital ratios

CAPITAL RATIOS (CRD IV/CRR) €mn		Mar-25	Jun-25 Proforma: considers €1.1bn capital reduction and 40% of 1Q25 net income	Sep-25 (with incorporation of 40% of 1H25 results)	Dec-25 Pro-forma	Mar-26 (with incorporation of 100% of 2025 Results and excluding 1Q26 results)	Mar-26 (with incorporation of 100% of 2025 and 1Q26 Results)	Jun-26 (with incorporation of 100% of 2025 Results and excluding 1H26 results)	Jun-26 (with incorporation of 100% of 2025 and 1H26 Results)
							Pro-forma		Pro-forma
Risk Weighted Assets	(A)	21,101	21,069	20,861	20,224	20,807	20,807	20,726	20,726
Own Funds									
Common Equity Tier 1	(B)	3,369	3,545	3,530	3,521	3,988	4,189	3,981	4,349
Tier 1	(C)	3,371	3,547	3,531	3,522	3,990	4,191	3,983	4,351
Total Own Funds	(D)	3,958	4,145	4,142	4,094	4,576	4,777	4,581	4,949
Common Equity Tier 1 Ratio		(B/A)	16.0%	16.8%	16.9%	17.4%	19.2%	20.1%	19.2%
Tier 1 Ratio		(C/A)	16.0%	16.8%	16.9%	17.4%	19.2%	20.1%	19.2%
Total Capital		(D/A)	18.8%	19.7%	19.9%	20.2%	22.0%	23.0%	22.1%
Leverage Ratio			7.3%	7.6%	7.6%	7.0%	7.8%	8.2%	7.8%

Ratings - Moody's and Fitch

May 2026

Fitch

Intrinsic	Viability Rating	BBB
	Shareholder Support Rating	A-
LT / ST		
	Issuer Default Rating LT	A-
	Deposits LT/ST	A+/F1
	Senior Debt LT/ST	A-/F1
	Outlook	Stable

April 2026

Moody's

Intrinsic	Baseline Credit Assessment /Adjusted BCA	baa2
	Adjusted Baseline Credit Assessment	baa1
LT / ST	Counterparty Risk Assessment LT/ST	A2(cr)/P-1 (cr)
	Counterparty Risk LT/ST	A1/P-1
	Deposits LT/ST	A1/P-1
	Senior Unsecured Debt LT/ST	A3
	Junior Senior Unsecured	Baa1
	Outlook deposits / senior	Stable
Others	Covered Bonds	Aaa
	Subordinated debt	Baa2

Novobanco's ESG vision is built-in in its “Shaping the Future” strategy

Customer-centric Bank	Simple and efficient operations	Developing people and culture	Developing sustainable performance
Reflecting evolving customer expectations through distinctive value propositions Leveraging digital and omnichannel approach as drivers of service and proximity	Simplifying the banking experience, through superior usage of technology and data Improving internal processes to upgrade productivity and efficiency	Attracting and developing a team of skilled and fulfilled professionals that actively live the bank's values Developing a dynamic collaborative culture in an environment adapted to the new ways of working	Delivering sustainable returns through disciplined risk, capital and funding management Strengthening the integration of ESG across business to support sustainable growth and key stakeholders
Support our clients' transition and maximize positive impact on society and environment	Improve efficiency, enable own transition, ensure systems readiness for ESG	Strengthen capabilities, inclusiveness, diversity and the engagement of our people	Build a robust ESG governance & risk management framework
			

Our Social Dividend model tracks the outcomes of our strategy and our decarbonization commitments

novobanco is the first Portuguese Bank with SBTi-validated targets

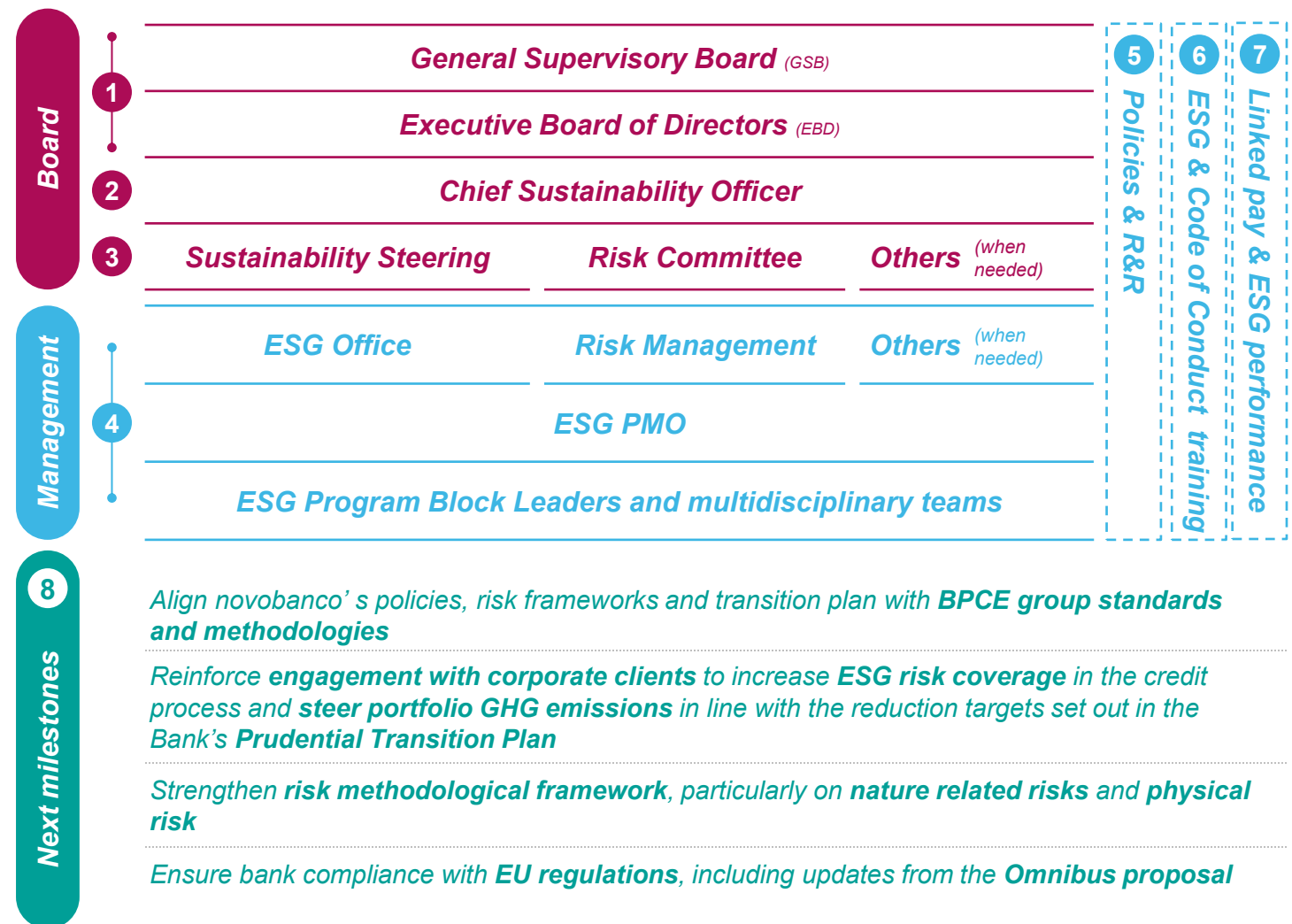
Customer-centric Bank	Simple and efficient operations	Developing people and culture	Developing sustainable performance
Green production¹ Target 2026 2.000 M€	Own emissions² Target 2030 -58% vs 2021	Equal pay³ Target 2026 Maximum 5%	Financed emissions reduction⁴ Target 2026 100% targets realized by sector
3 871⁹	-54%⁹	5.2%⁹	182%¹⁰
ESG investment products⁵ Target 2026 60% of invest. products	Renewables share⁶ Target 2026 100%	Employee engagement⁷ Target 2026 At least 75%	Women in management⁸ Target 2026 At least 40%
71%⁹	100%⁹	68%¹¹	38%⁹

1. Loans and investments considered under novobanco green financing policy since January 2024; 2. Scope 1 and 2 Greenhouse Gas (GHG) emissions; 3. Equal pay gap calculated per function; 4. Achieving GHG emissions intensity targets in bank's loan and investment's portfolio for Power generation, Cement, Chemicals, Fossil Fuels and CRE (Commercial Real Estate) sectors – value calculated as % of YE '26 target reduction (or pathway for sectors with 2030 SBTi Targets. Global target calculated as weighted average of sectorial targets.; 5. % of investment products (investment funds, financial insurances, structured notes or deposits) with ESG characteristics/ concerns – Art.8 and 9; 6. Net renewable energy share consumed (in locations where service is available); 7. Assessment of the level of employee engagement carried through the Pulse survey (average % of employee engagement level) ; 8. Previously Senior Leadership; 9. Value refer to half year 2026 (for green production it refers to the total production between Jan. 2024 and end of June 2026); 10. Value refers to end of year 2025; 11. Value refers to February 2026

Robust ESG Governance and clear roadmap

novobanco deployed a robust governance model for its **Global Sustainability Framework**

- 1 The Global Sustainability Framework is supervised by our **GSB**, with our **EBD** taking direct responsibility for its active management
- 2 Our appointed **Chief Sustainability Officer** ensures direct guidance on day-to-day activities
- 3 The **Sustainability Steering** safeguards the right cadence for implementing the ESG strategy, supervising our ESG KPI and KRI
- 4 Our **ESG Office** and **ESG PMO** manage the ESG program, with oversight over teams needed for the effort
- 5 novobanco **Policies** and **Roles & Responsibilities** are up-to-date with our Global Sustainability Framework
- 6 We ensure yearly trainings, for our employees, on **ESG** and **Code of Conduct**, to ensure the highest standards of ethics, service and protection of our clients' interests
- 7 We ensure right incentives are put into place by **linking performance appraisal and compensation** to our ESG KPIs, namely our publicly disclosed Social Dividend model, both at the Board and Management levels
- 8 Our **program roadmap** is updated regularly to ensure transparency and effective control



Income Statement	
Fees and commissions	Fee and commission income less fee and commission expenses
Commercial banking income	Net interest income and fees and commissions
Capital markets results	Dividend income, gains or losses on the derecognition of financial assets and liabilities not measured at fair value through profit or loss, gains or losses on financial assets and liabilities held for trading, gains or losses on financial assets that must be accounted for at fair value through profit or loss, gains or losses on financial assets and liabilities accounted for at fair value through profit or loss, gains or losses from hedge accounting and exchange differences
Other operating results	Gains or losses on the derecognition of non-financial assets, Other operating income, Other operating expenses, Proportion of profits or losses from investments in subsidiaries and joint ventures and associates accounted for using the equity method
Banking income	The sum of Net interest income, Fees and commissions, Capital markets results and Other operating results
Operating costs	Staff costs, general and administrative expenses and depreciation and amortisation
Net operating Income	Banking income - Operating costs
Provisions and impairments	Provisions or reversal of provisions, Impairment or reversal of impairment of financial assets not measured at fair value through profit or loss, Impairment or reversal of impairment of investments in subsidiaries, joint ventures and associates and Impairment or reversal of impairment of non-assets financial
Balance Sheet / Liquidity	
Assets eligible as collateral for rediscount operations with the ECB	The Eurosystem only grants credit against adequate collateral. This collateral consists of tradable financial securities and other types of assets such as non-tradable assets and cash. The expression "eligible assets" is used for assets that are accepted as collateral by the Eurosystem
Customer credit	Customer loans and debt securities associated with credit operations with clients, being Gross before impairments and Net after impairment
ALM portfolio	Securities booked in the Asset and Liability Management Portfolio, at fair value through profit or loss, mandatory at fair value through profit or loss, at fair value through other comprehensive income and at amortised cost
Net ECB funding	Difference between the funding obtained from the European Central Bank (ECB) and the placements with the ECB
Total Customer Funds	Deposits, other customer funds, debt securities and off- balance sheet customer funds
Off-Balance Sheet Funds	Off-balance sheet funds managed by Group companies, including mutual funds, real estate investment funds, pension funds, bancassurance, portfolio management and discretionary management
Loan to deposit ratio	Ratio of [gross loans - (accumulated provisions / impairment for credit)] to customer funds and other customer funds

Asset Quality and Coverage Ratios

Overdue loans ratio	Ratio of overdue loans to total credit
Overdue loans > 90 days ratio	Ratio of overdue loans > 90 days to total credit
Overdue loans coverage ratio	Ratio of accumulated impairment on customer loans (on balance sheet) to overdue loans
Overdue loans > 90 days coverage ratio	Ratio of accumulated impairment on customer loans (on balance sheet) to overdue loans > 90 days
Coverage ratio of customer loans	Ratio of impairment on customer loans (on balance sheet) to gross customer loans
Cost of risk	Ratio of initial fair value and impairment charges accounted in the period for credit and guarantees risk and debt securities associated with credit operations with clients with gross customer loans and debt securities associated with credit operations with clients
Non-performing loans	Loans classified as in default according to internal definition – which is line with regulatory definition from article 178 of Capital Requirement Regulation –, i.e. (i) loans with material overdue amount for more than 90 consecutive days or (ii) loans identified as unlikely to pay, in accordance with qualitative criteria
Non-performing loans ratio	Ratio calculated with non-performing loans / loans to customers (gross)
Non-performing loans coverage ratio	Ratio calculated between impairment on customer loans and non-performing loans

Efficiency and Profitability Ratios

Efficiency (Staff costs / Banking income) Banco de Portugal Instruction n. 16/2004	Ratio of staff costs to banking income (net interest income, securities income, net fees and commissions, capital markets results, income from associated companies and subsidiaries and other operating income and expenses)
Efficiency (Operating costs / Banking income) Banco de Portugal Instruction n. 16/2004	Ratio of operating costs (staff costs, general and administrative expenses and depreciation and amortisation) to banking income (net interest income, securities income, net fees and commissions, capital markets results, income from associated companies and subsidiaries and other operating income and expenses)
Profitability Banco de Portugal Instruction n. 16/2004	Ratio of banking income (net interest income, securities income, net fees and commissions, capital markets results, income from associated companies and subsidiaries and other operating income and expenses) to average net assets
Return on average net assets Banco de Portugal Instruction n. 16/2004	Ratio of income before tax and non-controlling interests to average net assets
Return on average equity Banco de Portugal Instruction n. 16/2004	Ratio of income before tax and non-controlling interests to average equity
Return on average tangible equity Banco de Portugal Instruction n. 16/2004	Ratio of net income to average equity, excluding intangibles, CCA receivables and accrued dividend

Designations & abbreviations	
€mn	million euros
€bn	billion euros
pp	percentage points
bps	basis points
QoQ	quarter-on-quarter
YoY	year-on-year
YTD	year-to-date
OCR	Overall Capital Requirements
P2G	Pillar 2 Guidance



Investor Relations Contacts

Maria Fontes, Head of Investor Relations & Corporate Communication
Rodrigo Albuquerque, CFA

Email: investor.relations@novobanco.pt

Phone: +351 21 883 95 95

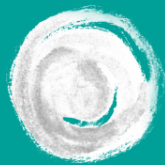
Site: www.novobanco.com

Campus do novobanco

Av. Doutor Mário Soares - Edifício 1, Piso 1, Ala A
2740-119 Porto Salvo | Portugal



novobanco



GROUPE
BPCE